Top 10 Strategies for Success as a Clinician Educator

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What is a "Clinician Educator"?

• Term adopted by Medical Colleges in the late '70's and early '80's.

 Colleges experienced difficulty retaining faculty; demand for faculty grew

- "Clinician Educator" tracks were developed
 - Non-tenure positions
 - Funding through practice income

Clinician Educators in Pharmacy

- Non-tenure track or "Clinical Faculty" appointment
 - approx. 95% of pharmacy schools/college have nontenure positions
- Provide clinical pharmacy services; experiential & didactic education
 - ex. Eckerd Patient CARE Center
- May be fully-funded by the College or shared (50/50) positions

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How is a "Success" defined?

Merriam Webster

Success:

"degree or measure of succeeding. b: favorable or desired outcome; *also*: the attainment of wealth, favor, or eminence"

"Success" as an Academician

Wealth

- A relative term
 - Very good salary/benefits
 - Opportunities to supplement income via consulting work
 - Non-monetary Wealth

Favor

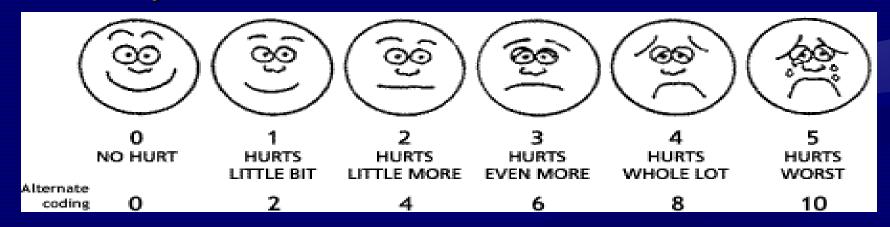
Promotion and/or Tenure

Eminence

- Awards
- National recognition as an expert in the field

How I Define Success:

Today at work I felt:



Ideal Career = % DAYS "NO HURT" > % DAYS

FOR ALL OTHERS COMBINED

Mentorship is the KEY

- many schools have a formal mentoring/ "buddy" system
- choose a mentor with similar background and interests
- multiple mentors can be advantageous
- discuss career goals/aspirations early and often
- be receptive to mentorship

- Know where you are & where you'd like to go
 - learn about your institution
 - policies/procedures/personnel
 - promotion and tenure criteria
 - get to know your colleagues
 - set your goals early and reexamine them
 - short-term and long-term
 - understand your roles and responsibilities

Roles and Responsibilities

Teaching

- Didactic
 - large lectures
 - small group/labs
- Experiential
 - clerkship students at clinical practice site
 - residency precepting

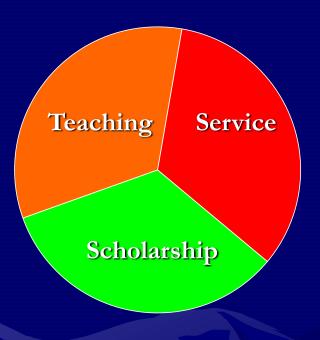
Service

- College
 - committee work
 - student advising
- Site
 - clinical services
- Profession
 - pharmacy organizations
 - legislative advocacy

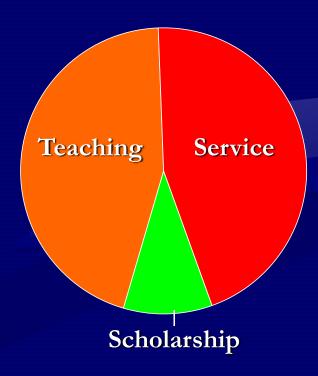
Scholarship

- original research
- manuscript/journal reviewer
- review articles/textbooks

Roles and Responsibilities



Tenure Track



Non-Tenure Track

Promotion/Tenure Criteria

Tenure Track

- Evidence of excellence in teaching, service and scholarship
 - emphasis on scholarship and original research publications

Non-Tenure Track

- Emphasis on teaching and service
 - evidence of excellence in scholarship can be considered as well
 - definition of "scholarship" may vary

- Establish a quality practice site, but be realistic
 - key features of a successful site:
 - adequate learning environment
 - resources
 - learning experience integrate education and practice
 - practice activities/services seen as valuable by patients and site personnel alike
 - services allow for some degree of flexibility

Avoiding the Need for a Clone

- Keep everyone informed of your roles and responsibilities
 - shared faculty (50/50) positions are common
 - ensure clearly defined responsibilities up front
 - $-50\% + 50\% \neq 200\%$
 - educate all parties about activities/responsibilities
 - "Faculty forum" at ACP PP department meetings
 - regular meetings with practice site personnel

- Become the "local expert" in any area of interest
 - Generalist = "jack of all trades, master of none"
 - Find your passion and pursue it
 - a topic you loved as a student/resident
 - an area relevant to your everyday practice
 - a topic you teach in the classroom
 - Opportunities for scholarship in your "area of interest"
 - reviewer for peer-reviewed journals, newsletters
 - publications (case reports, letters, review articles)
 - original research

- Never stop learning
 - Numerous professional development opportunities
 - Seek out teaching workshops / conferences
 - AACP Annual and Interim Meetings (www.aacp.org)
 - specialty conferences: IDEA conference (www.idea.ksu.edu)
 - Staying current is a must
 - Journal Watch, Medscape.com, PNN Pharmacotherapy Line
 - Additional training/certifications
 - BCPS, CGP, CDM, CACP
 - APhA Certificate Programs

- Take advantage of "extracurricular" opportunities
 - Review institution's consulting policy
 - ACP = 20% of time for consulting activities

- Opportunities for financial gain and professional development
 - consulting opportunities
 - industry-sponsored speaking engagements
 - The Six O'Clock News

- Practice saying two letters... N O
 - "Lack of Time" causes stress and burn out
 - determining your "plate size" can take time
 - err on the low side initially
 - time management is essential
 - establish a system
 - evaluate the "risk/benefit" ratio of everything you do

- Serve your students & the profession
 - Student organization/activities
 - Be a faculty advisor to your favorite student group
 - APhA, ASHP, ASCP, NCPA student chapters
 - Professional Fraternities
 - Clubs/Intramural activities
 - Local, state and national pharmacy organizations
 - serve on committees; run for office
 - advocate for the profession
 - opportunity for networking with colleagues

Collaborate

- Albany College of Pharmacy Community
 Pharmacy Practice Group (CPPG)
 - three faculty members and one resident
 - collaborate on practice-based research projects, clinical practice development, teaching activities, professional/College service
 - also provides a "support group"
- Joint teaching activities
 - shared clerkship activities (ex. journal club, case presentations)
 - clerkship orientation session/preceptor training

Collaborative Scholarly Activity

- Benefits of collaboration
 - On the job training
 - work with tenured/tenure-track colleagues to develop research and writing skills
 - Many hands make light work
 - reduce workload/time burden
 - improve the quality of your work
 - increase the sample size of original research projects
 - Collegiality

- Reap the rewards of the position
 - Unparalleled variety and flexibility
 - Direct impact on the lives of students, patients, and on the profession

Opportunities for advancement

Conclusions

 Clinician Educator positions offer a unique opportunity to experience the best of both worlds

Success as a clinician educator can be defined many ways

 Strategies for success should be implemented from the start

Eckerd Patient CARE Center – Loudonville, NY



